



# Working with Indicators

## on Programme and Project Level



**Jesper Jönsson, Sina Redlich, Matt Nichols**  
**INTERREG IVB Lead Beneficiary Seminar**  
**October 2010 – Bremen**



# Today

15-20 min **on why indicators matter**

15-20 min **project input on indicator monitoring**

15-20 min **time for discussion and exchange on how you work with indicators in your project**

# Indicators matter

- on Programme level
  - using your indicators for programme monitoring and evaluation
- **Achievements to date**
  - where are we in terms of achieving our indicators?
- on Project level
  - making use of your indicators for the project



# NSR Indicator System

- Generic Indicators
- Compulsory Indicators
- Priority Indicators
- Environmental Indicators



On Programme level –

## Why indicators?

- Monitoring **progress and success** (quality control on programme and project level)
- **Forecast impacts**, basis for evaluation
- Facilitating more visible and **tangible results**
- Measure **project contributions to the Programme** aim and objectives
- Evaluate **programme's contribution to EU**, national and regional policies and strategies



On Programme level –

# Monitoring the Programme Progress

The progress of the **programme** is measured through the **accumulated project indicators**

**Your achievements = Our achievements**

Annual Reports to Commission



On Programme level –

## Evaluating the Programme

The success of the programme is measured through the accumulated project indicators

**Your achievements = Our achievements**

## Final Programme Report to Commission

IIIB: More than **7.750** organisations participated in one or more of the **70** approved projects, involving more than **40.000** people. **100** of the eligible 105 regions of the Programme participated in the Programme.



# Environmental Indicators

- **SEA** – Strategic Environmental Assessment

Foresee, monitor and evaluate:

**Environmental impacts of projects and the programme**

- Monitoring Committee decides about appropriate actions





# Environmental Indicators - SEA

The Interreg IVB  
North Sea Region  
Programme



**E.1A Please indicate which of the following classifications applies to the project:**

<input type="checkbox"/>	The project is neutral in terms of environmental effects.
<input type="checkbox"/>	The project has positive environmental effects.
<input type="checkbox"/>	The project has negative environmental effects.

**E.1B Explanation:**

*max. 1500 characters*

**E.2 Please indicate which environmental issue the project is likely to significantly impact (positive as well as negative impacts):**

Environmental issue	Positive	Negative	Neutral
Biodiversity, flora and fauna			
Population and human health			
Soil			
Water			
Air and climatic factors			
Material assets			
Cultural heritage, including architectural & archaeological heritage			
Landscape			
Land take			
Energy efficiency			
Use of renewable and non-renewable resources			
Adoption to climate change			
Transport demands, accessibility and mobility			
Others <i>max. 100 characters</i>			



**E.3A Please indicate which environmental protection objectives are relevant for the issues chosen in box E2. Please make a reference (e.g. name and paragraph of the law, regulation, etc.) and indicate if it is regional, national or European –an indicative overview is included in the application guide.**

Environmental protection objective	Reference	regional	national	European	other

E.3B Comments: *max. 500 characters*

**E.4 Indicator information – please set up an indicator specifying a project aim for the environmental issue chosen in box E.2**

	Indicator description	<i>Project: please specify description</i>	Unit	<i>Project: please specify baseline</i>	<i>Project: please specify project target</i>	<i>Project: please specify source of information</i>
	biodiversity, flora and fauna	Natura 2000 areas affected	number			
		you may specify your own indicator here				
	population and human health					
	soil					
	water					
	air and climatic factors	reduction in green house gas emissions	CO <sub>2</sub> equivalent			
		you may specify your own indicator here				
	material assets					
	cultural heritage, including architectural & archaeological heritage					
	landscape	area subject of change	ha			
		you may specify your own indicator here				
	land take					
	energy efficiency					
	use of renewable & non-renewable resources	additional capacity of renewable energy production	MWh			
		you may specify your own indicator here				
	adaptation to climate change					
	transport demands					



# Cross-Programme Indicators

Project Achievement Report - Microsoft Internet Explorer provided by Region Midtjylland

http://www.northsearegion.eu/forms/view.php?id=10

Filer Rediger Vis Favoritter Funktioner Hjælp

Interreg IVB North Sea Regio... Project Achievement Report

Side Funktioner

---

## Project Achievement Report

Interact survey measuring the achievements of European Territorial Cooperation Programmes (Pilot)

---

**Project acronym \***

**Type of achievement \***

**Describe the chosen achievement (max 200 characters)**  
\*

**Theme of achievement \***

---

**Nature of cooperation**

## Project Achievement Report

Interact survey measuring the achievements of European Territorial Cooperation Programmes (Pilot)

**Project acronym \***

**Type of achievement \***

**Describe the chosen achievement (max 200 characters)**

\*

**Theme of achievement \***

Nature of cooperation

**Does the project build on an existing partnership? \***

**Has the cooperation been intensified/extended during the project? \***

**Will cooperation continue after the project? \***

Benefits of cooperation

**Additional effect of the cooperation: Awareness-raising**

# Achievements to date

Where are we in terms of achieving our indicators?

- Project Targets
- Programme Targets

## Example: Organisations involved in projects

**Targets:** Programme: 7.700 Projects: 2.474

**Achivements:** 1212 organisations

15% of Programme target 49% of projects target

# Indicator Targets

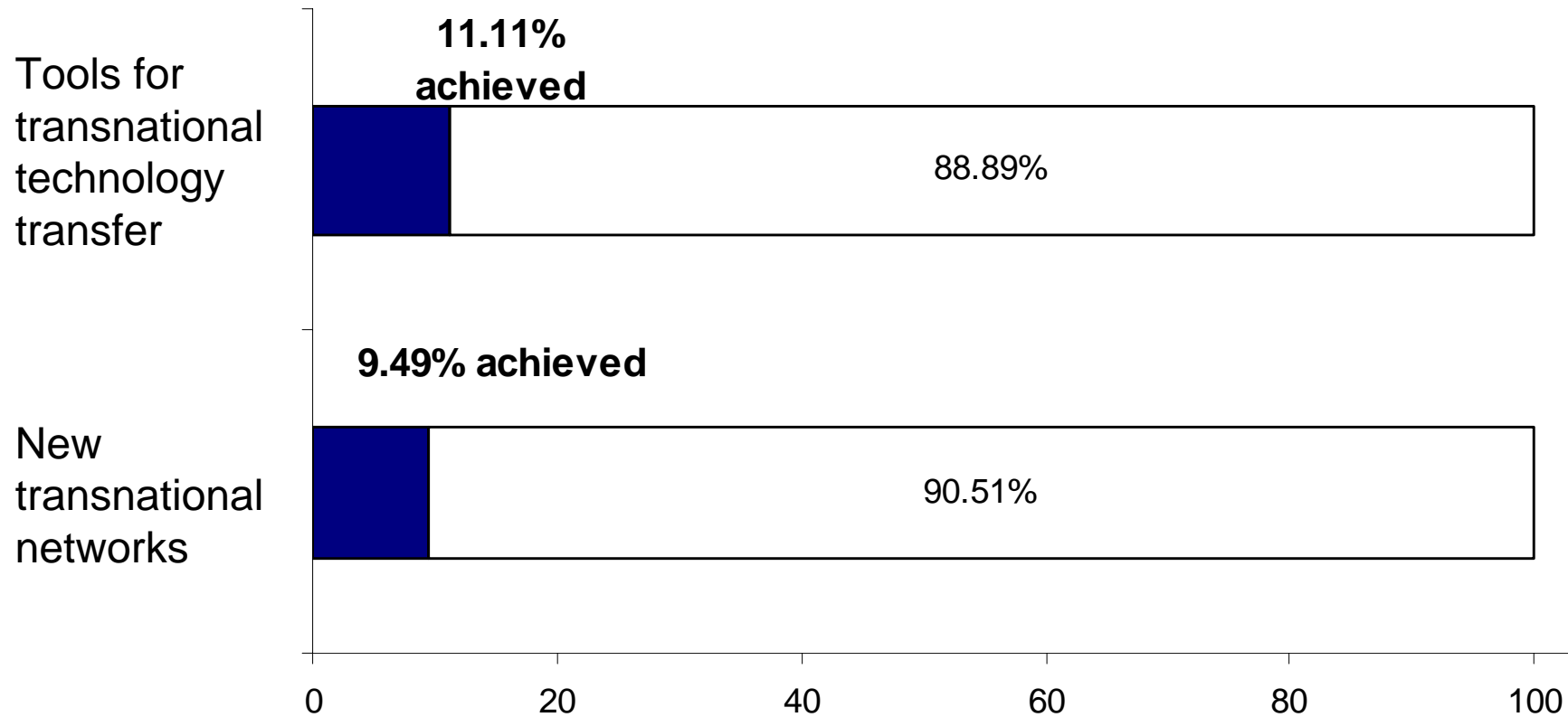
## Accumulated Project Targets



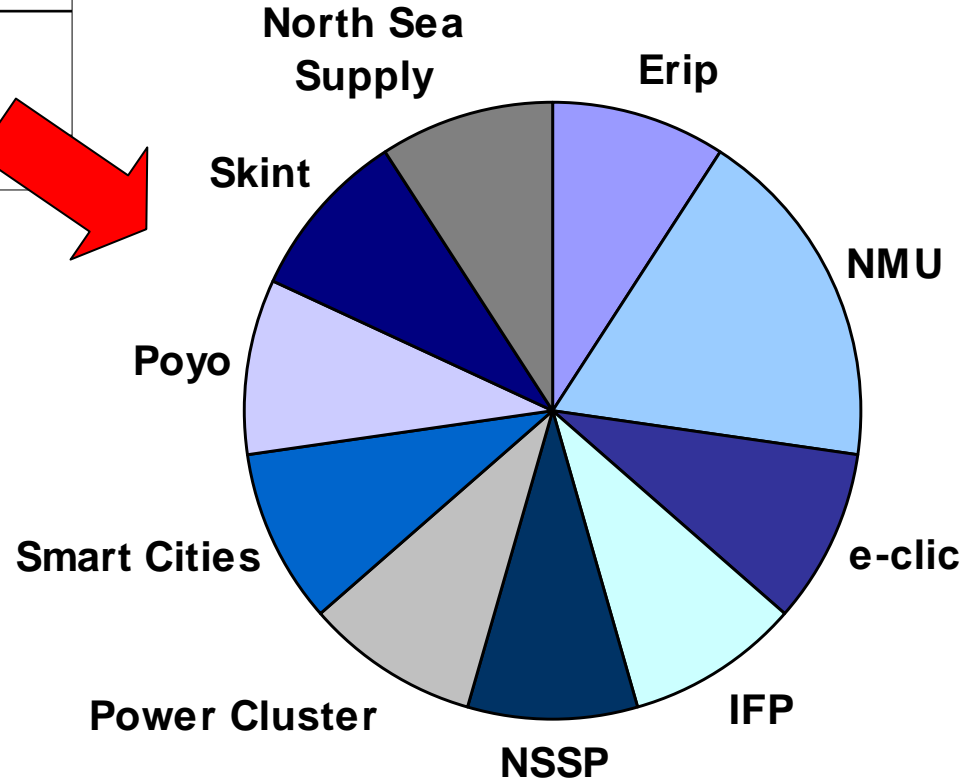
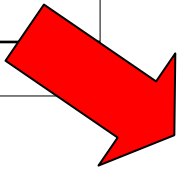
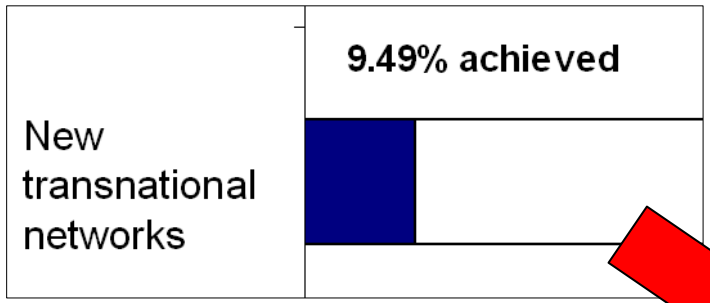
March 10 report



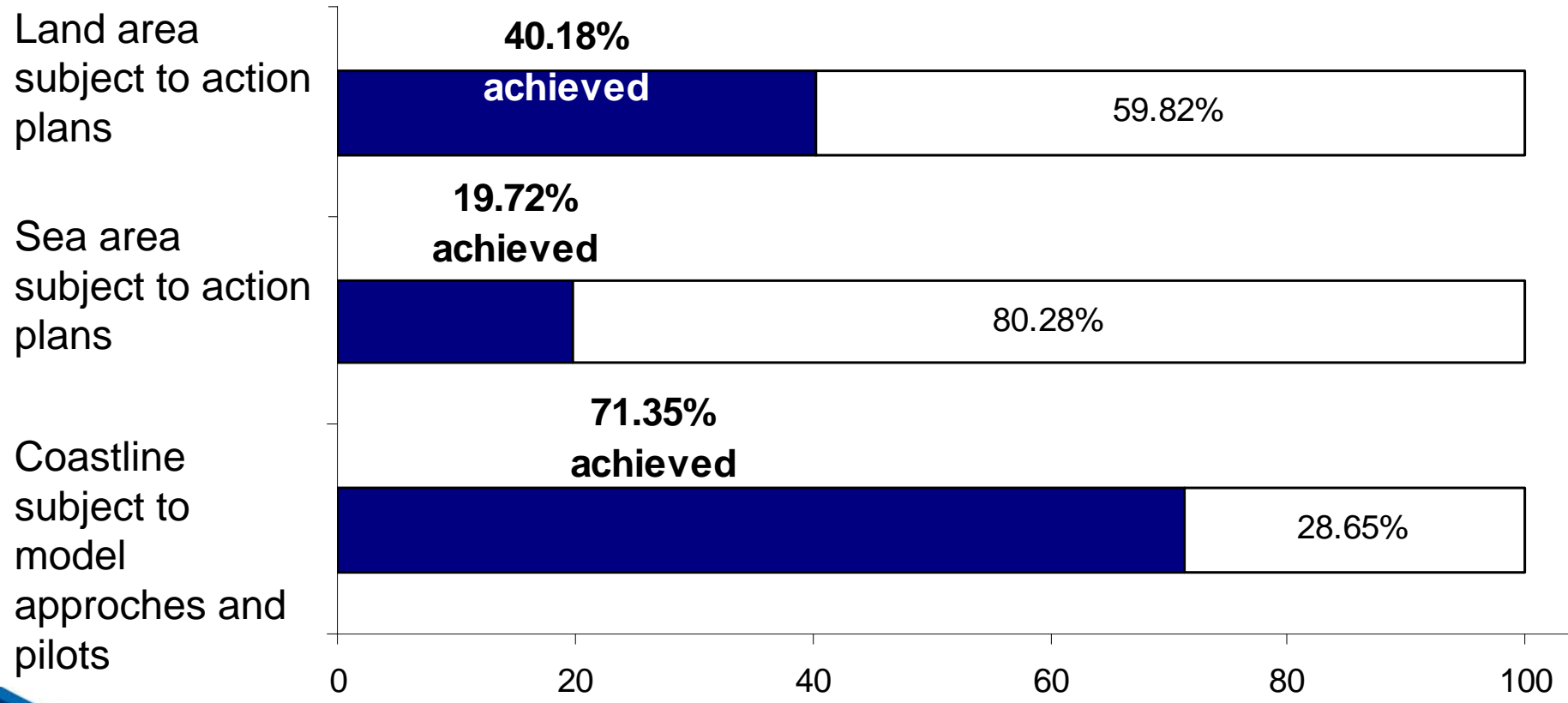
Achievements to date –  
**Priority 1**



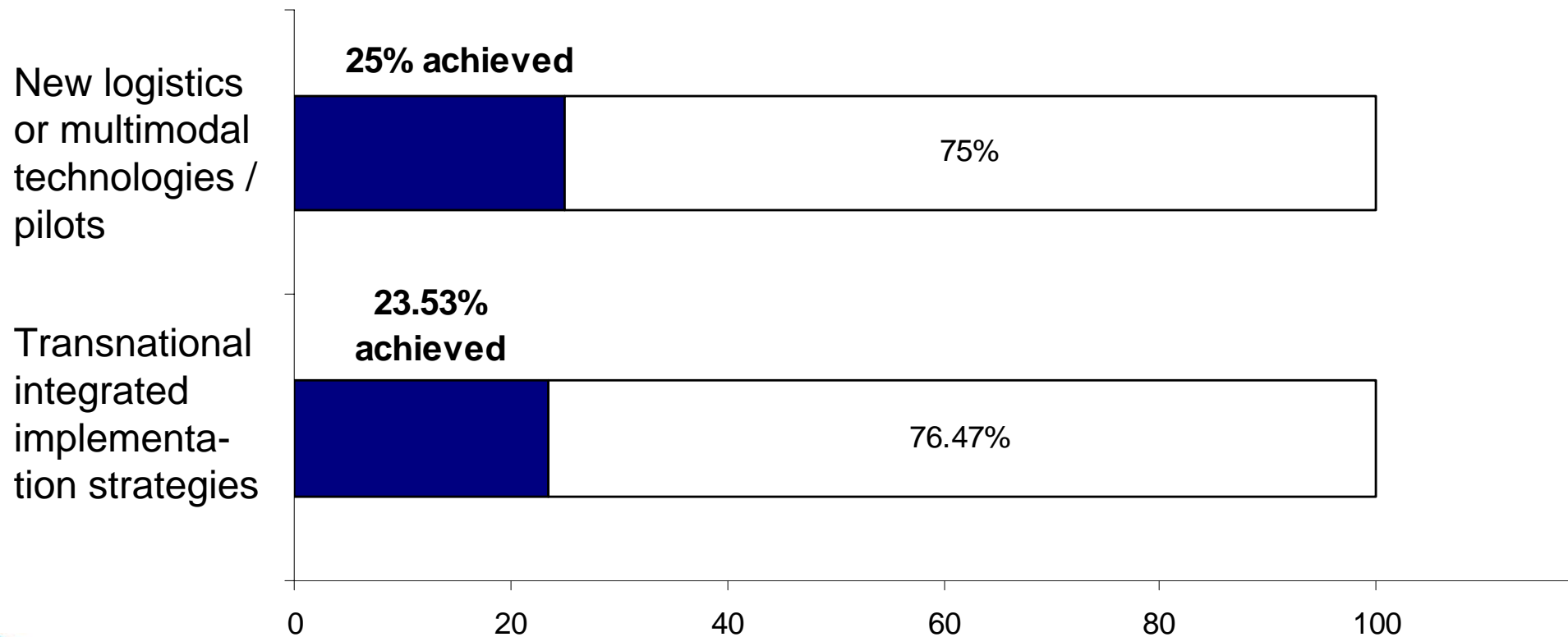
# Priority 1 – contributors



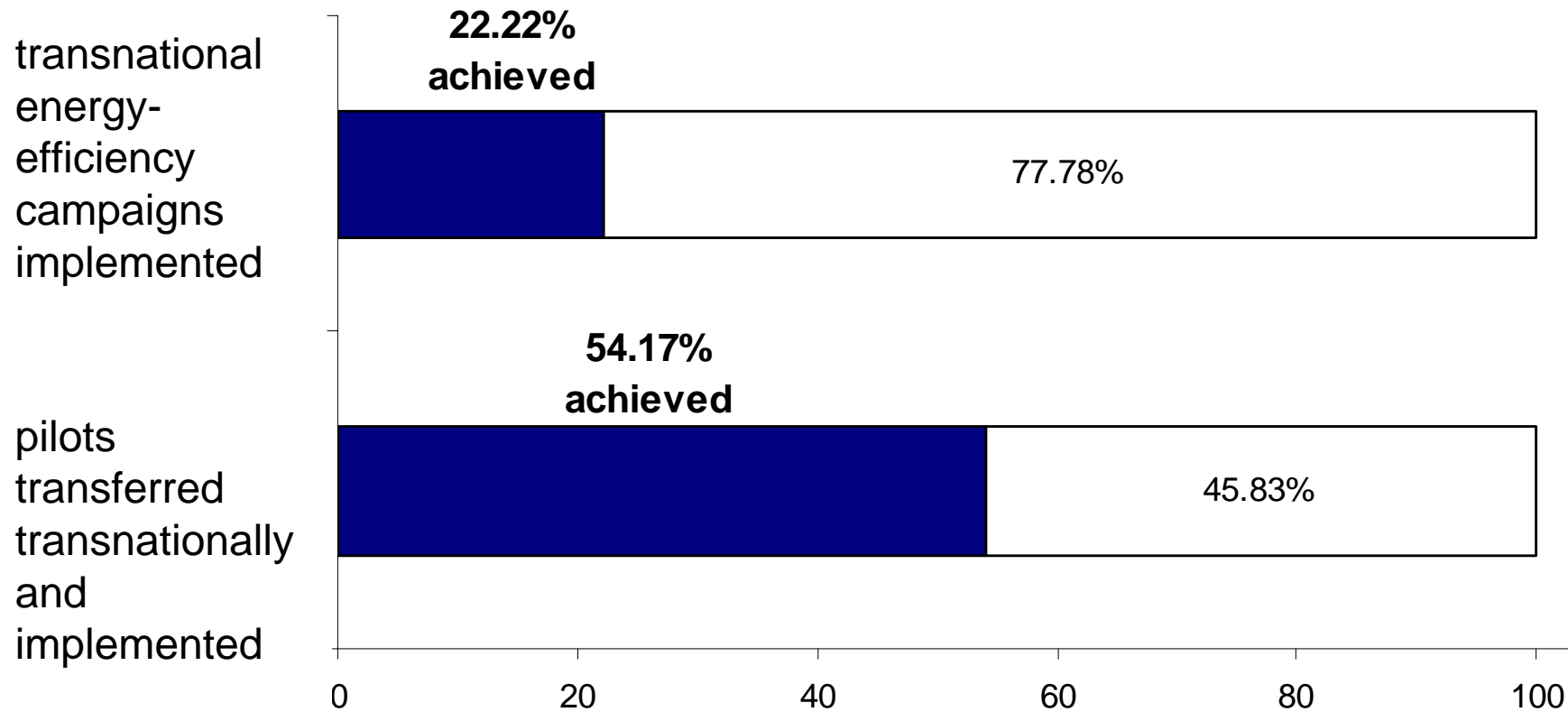
# Achievements to date – Priority 2



Achievements to date –  
**Priority 3**



Achievements to date –  
**Priority 4**





## Achievements to date

- Tangible, quantifiable results
- Each project contributes
- More on the way



On Project level –

## Why indicators?

- **Controlling tool** – monitor partner performance and activity progress
- **Indicators create facts** – use them as management tool
- **Numbers convince** – make use of indicators for the communication of your results
- **Figures are stronger than words** – indicators undermine the success of your project





On Project level –

## Indicator challenges

- Take indicators seriously!
- Indicators cannot be changed
- Different people count differently
- Avoid double-counting
- Consistency with the project description (outputs and results)
- Report realistic and coherent figures



# Today

15-20 min on why indicators matter

15-20 min **project input on indicator monitoring**

15-20 min discussion and exchange on how  
you work with indicators in your project



# Today

15-20 min on why indicators matter

15-20 min project input on indicator monitoring

15-20 min **discussion and exchange on how you work with indicators in your project**



# Questions

- How do you collate your indicators for reporting?
- How do you ensure coherent numbers?
- What are the challenges with indicators?
- How do you use the indicators for *your* monitoring?