Project Group Title: Overcoming the Economic Crisis				
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Project Idea:

The economic crisis has an enormous impact on all European economies and has led i.a. to a distinct drop down of trade volumes in the North Sea Region. As a result sea ports and shipping lines recorded a dramatic decline of cargo turnover.

Since in previous times during the boom years the main challenge was to face saturated capacities and to develop and expand these capacities at the same time, the economic crisis has been interpreted as a good anticyclical opportunity to develop administrative and organisational structures as well as infrastructure and suprastructure of port areas and their hinterlands in a strategic way outside the pressures of dealing with acute capacity constraints.

By this paper it is intended to draw a picture of what has been recommended by experts to make the best use of this breathing space. The aim is to investigate what measures the main players in the North Sea Region have undertaken to use the recession as such an opportunity in comparison to the general advice formulated above.

Among the players the focus will be on port authorities and terminal operators (in the ports and their hinterlands).

The research approach will be based on a literature review in books, newspapers and journals. Depending on the results, there will be interviews with two or three players, if needed.

The main literature review will be done by the TUHH. FDT and the Port of Amsterdam are asked to contribute with some information on the development of the above mentioned context with focus on Denmark and the Netherlands respectively.

Project Objectives: (how it will assist with meeting some of the objectives of WP C)	Other Comments:
This paper will contribute to the objectives of WPC, as the development of hubs and their hinterland with regard to the economic crisis will be investigated.	